

## **GREATER MANCHESTER COMBINED AUTHORITY**

**Date:** 11<sup>th</sup> February 2022

- Subject: Waste Budget and Levy 2022/23 and Medium-Term Financial Plan to 2024/25
- **Report of:** Cllr David Molyneux, Portfolio Leader for Resources and Steve Wilson, Treasurer to GMCA

#### PURPOSE OF REPORT

The purpose of the report is to seek comment on the budget and levy for 2022/23 and on the Medium-Term Financial Plan (MTFP) for a further two-year period to 2024/25. Those plans are delivered by:

- A total levy requirement for 2022/23 of £164.8m, which represents a 1.5% average increase over 2021/22. At a District level the levy changes range from -2.2% to 4.3%.
- The MTFP then proposes levy charges of £170.5m in 2023/24 and £174.7m in 2024/25.

#### **RECOMMENDATIONS:**

The GMCA is requested to:

1. Note the forecast outturn for 2021/22;

BOLTONMANCHESTERROCHDALESTOCKPORTTRAFFORDBURYOLDHAMSALFORDTAMESIDEWIGAN

- Note the proposed 2023/24 Trade Waste rate of £118.30 to allow forward planning by Districts;
- 3. Note the capital programme for 2022/23 as set out in Appendix A;
- 4. Note the budget and levy for 2022/23 of £164.8m (1.5% increase); and
- 5. Note the risk position set out in the Balances Strategy and Reserves.

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#### **Risk Management**

Under Section 25 of the Local Government Act 2003, the Authority's Chief Financial Officer (the Treasurer) is required to report on the robustness of the estimates made for the purposes of the budget and levy calculations and the adequacy of the proposed reserves. This information enables a longer-term view of the overall financial position to be taken.

In accordance with these requirements a review has been undertaken of the risks that the GMCA may face from Waste & Resources activities which would require the allocation of resources over and above those already included in the MTFP budgets. That review broadly supports the proposed Revenue and Balances Strategy.

#### Legal Considerations

Please refer to risk management section above.

#### **Financial Consequences – Revenue**

This report sets out the proposed Revenue budget for waste disposal in 2022/23.

#### **Financial Consequences – Capital**

This report sets out the proposed capital budget for waste disposal in 2022/23.

#### Number of attachments to the report: ?

#### **Comments/recommendations from Overview & Scrutiny Committee**

N/A

## **Background Papers**

GMCA, 12<sup>th</sup> February 2021 - Greater Manchester Waste Budget and Levy 2021/22 and Medium Term Financial Plan to 2024/25

TRACKING/PROCESS					
Does this report relate to a m	ajor strategic o	lecis	ion, as set	out in	Yes
the GMCA Constitution					
EXEMPTION FROM CALL IN	l				I
Are there any aspects in this	s report which				
means it should be considered	d to be exempt				
from call in by the relev	vant Scrutiny				
Committee on the grounds of	urgency?				
GM Transport Committee	Overview	&	Scrutiny		
	Committee				
	8 <sup>th</sup> February 2	021			

### 1. INTRODUCTION

- 1.1 The base budget for 2022/23 has been compiled and updated based upon:
  - District final tonnage information, as supplied in the November 2021 submissions; and
  - b) Actual inflation (as measured using the CPI September 2021 index) for the Waste and Resource Management Services (WRMS) and Household Waste Recycling Centre Management Services Contracts (HWRCMS).
- 1.2 This report is structured to cover the following matters:
  - a) Expected Outturn 2021/22;
  - b) Original Estimate 2022/23;
  - c) MTFP for two further years to 2024/25;
  - d) Balances and Reserves Strategy;
  - e) Budget Engagement; and
  - f) Risk Assessment.

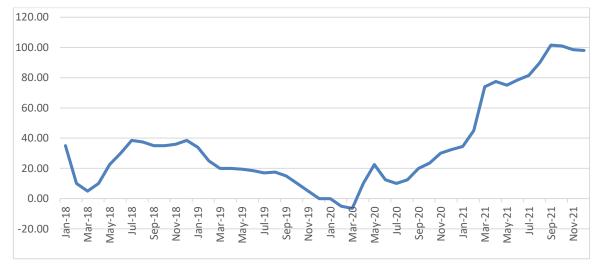
#### 2. EXPECTED OUTTURN 2021/22

2.1 The budget for 2021/22 was set by the GMCA at £162.402m in February 2021.The forecast outturn for 2021/22 is shown below.

	Budget	Forecast	Variance
	2021/22	2021/22	2021/22
	£m	£m	£m
Operational Costs	105.023	94.726	(10.297)
Operational Financing	48.830	47.446	(1.384)
Office Costs	6.190	6.105	(0.085)
Non-Operational Financing	2.629	2.640	0.011
Total Budget	162.672	150.917	(11.755)

Levy Adjustment		0.056	0.056
Use of Reserves	(0.270)	-	0.270
Levy	162.402	150.973	(11.429)

- 2.2 The forecast underspend in Operational Costs is largely driven by changes in the value of recyclate prices leading to increased income. Forecast income from paper & card being £5.3m higher and from commingled being £3.0m higher.
- 2.3 The Let's Recycle average price for mixed paper and card in domestic mills over the last 4 years is shown below.



2.4 Budgeted and forecast tonnages received from Districts and from the HWRCs are shown below.

	Levy	Latest Projected	Variance
	2021/22	2021/22	
Residual	384,221	387,806	3,585
Biowaste	208,239	203,740	(4,499)
Commingled	119,368	122,011	2,643
Paper & Card	78,567	80,536	1,969
Street Sweepings	23,619	23,595	(24)

Trade	46,570	46,291	(279)
HWRC	290,707	292,297	1,590
Total	1,151,291	1,156,276	4,985

- 2.5 The forecast underspend on operational financing arises from a slight reduction in the Minimum Revenue Provision charge for the year, but mostly is due to reduced interest rates to be paid on the temporary borrowing that is still in place from the termination of the PFI contract. The Waste & Resources service is currently utilising the cash flow of the wider GMCA.
- 2.6 The current Levy Allocation Methodology Agreement (LAMA) provides for in-year adjustments to be made when actual waste arisings vary from declared levels. Based upon updated profiled 2021/22 tonnages, an indicative outturn position has been calculated which predicts at District level, additional charges for year-end adjustments may be needed as set out below.

	Charge/ (Refund)
	£m
Bolton	0.225
Bury	(0.235)
Manchester	0.755
Oldham	(0.001)
Rochdale	(0.197)
Salford	(0.166)
Stockport	0.089
Tameside	(0.122)
Trafford	(0.142)
Total	0.206

2.7 A revised capital programme is shown below:

	Budget	Forecast	Variance
	£m	£m	£m
Operational assets	21.300	24.150	2.850
Non-Operational Assets	1.750	0.189	(1.561)
Total	23.050	24.339	1.289

- 2.8 The main variances on Operational Assets are due to the schemes regarding further modifications to Bredbury and Cobden Street and the new HWRC at Reliance Street being reprofiled into 2022/23 with increases for additional works at Raikes Lane, Bolton TRF and the carry forward from 2020/21 for mobile plant.
- 2.9 The main variances relating to Non-Operational Assets are due to the reprofiling of drainage works at Bredbury former landfill site in to 2022/23.

### 3. ORIGINAL ESTIMATES 2022/23

#### 3.1. Revenue

- 3.1.1 A base budget has been produced based upon achieving the vision and objectives set out in the Greater Manchester Waste Management Strategy.
- 3.1.2 The effect of the above is to produce a £2.438m increase in net budget requirement for 2022/23 (1.5% increase). Further detail is provided below:

	Budget
	2022/23
	£m
Operational Costs	107.872
Operational Financing	50.614

Office Costs	6.318
Non-Operational Financing	0.510
Total Budget	165.314
Use of Reserves	(0.474)
Levy	164.840

#### 3.2. Levy Apportionment

- 3.2.1 The tonnages supplied by Districts, in October 2021, have been subjected to scrutiny by the Waste & Resources Team and detailed discussions with District Waste Chief Officers. Future year's projections also include the impact of population/ housing growth
- 3.2.2 The tonnage forecasts mean that individual Districts' allocations will vary from the average of 1.5% decrease and have a range of 6.5% (covering -2.2% to 4.3%).The final allocations to Districts can be summarised as:

	2021/22	2022/23	Increase/	Increase/
	Levy	Levy	(Decrease)	(Decrease)
	£m	£m	£m	%
Bolton	19.025	19.373	0.348	1.8
Bury	13.375	13.384	0.009	0.1
Manchester	28.731	29.956	1.225	4.3
Oldham	16.892	17.174	0.282	1.7
Rochdale	14.992	15.113	0.121	0.8
Salford	19.115	19.383	0.268	1.4
Stockport	19.614	19.933	0.319	1.6
Tameside	15.033	15.249	0.216	1.4
Trafford	15.625	15.275	(0.350)	(2.2)
Total	162.402	164.840	2.438	1.5

### 3.3 Capital

- 3.3.1 The revenue budget takes account of the proposed spend on items of a capital nature. Appendix A sets out details of proposed capital spend in 2022/23. The forecast spend of £10.354m can be summarised as:
  - a) £9.004m for operational sites; and
  - b) £1.350m for non-operational sites (former landfill sites and solar farm).
- 3.3.2 Any programme carry forward from 2021/22 will increase the values above.

#### 4. MEDIUM TERM FINANCIAL PLAN TO 2024/25

- 4.1 The GMCA has adopted a current year plus 2-year planning cycle in this budget paper. A number of assumptions have been made which take a balanced view of the risks facing the service in 2022/23 and beyond.
- 4.2 The forward look assumptions for RPIx and CPI inflation are shown below and have been included in the Medium Term Financial Plan (MTFP). These inflation forecasts are under pressure with analysts currently predicting that inflation will stay above the Bank of England target for longer due to recent rises in wholesale energy prices and core producer prices having been bigger than expected and that by December 2022 inflation will still be 4%. However, balanced alongside other factors it is still felt that the budget represents a balanced view and changes to all assumptions will be closely monitored during the year.

Financial	Forecast	Forecast
Year	December	September
	RPIx	CPI
2022/23	7.2%	3.0%
2023/24	3.0%	2.0%
2024/25	3.0%	2.0%

- 4.3 The MTFP projections have also assumed that:
  - a) Districts will be able to deliver on the expected waste declarations;
  - b) No change from England's Resources and Waste Strategy;
  - c) Landfill tax will continue to rise annually by RPI; and
  - d) An income for mixed paper and card equivalent to the handling charge.
- 4.4 Taking account of the above, the estimated budget and levy for the MTFP period are:

	Budget	Use of	Levy	Increase/		
	Requirement	Reserves		(Decrease)		
	£m	£m	£m			
2021/22	162.672	(0.270)	162.402			
2022/23	165.313	(0.474)	164.840	1.5%		
2023/24	170.477		170.477	3.4%		
2024/25	174.668		174.668	2.5%		

4.5 Below the headline figures, the impact on Districts will be slightly different and dependent on tonnage forecasts. Appendix B provides indicative details of the District Levy changes over the MTFP period.

## 5. BALANCES

- 5.1 The balances attributable to the Waste & Resources team as at 1 April 2021 were £44.2m. The budget for 2022/23 contains proposals to utilise £0.319m of MTFP Reserve and £0.155m of Behavioural Change Reserve.
- 5.2 The level of balances is assessed for adequacy on a risk assessed basis, and this reflects the risks below:

- a) Tonnages of waste delivered and received at facilities;
- b) Achievement of recycling/composting levels;
- c) Reduction in contamination;
- d) Recyclate income prices; and
- e) Upside/ downside risks from energy prices at the Runcorn TPS.
- 5.3 The level of balances is an area that may be reviewed once all outstanding insurance claims and construction works are completed and facilities have passed Acceptance Testing. However, financial risk assessment on an annual basis and the need to hold an appropriate level of balances, will continue to have a major influence on the budget and MTFP for the Waste & Resources Team.

## 6. BUDGET ENGAGEMENT

6.1 In accordance with usual practice, officers have sought to engage on budget matters with both Waste Chief Officers and Treasurers of constituent Districts and reflect feedback in the budget proposals.

## 7. RISK ASSESSMENT

- 7.1 Under Section 25 of the Local Government Act 2003, the Authority's Chief Financial Officer (the Treasurer) is required to report on the robustness of the estimates made for the purposes of the budget and levy calculations and the adequacy of the proposed reserves. This information enables a longer term view of the overall financial position to be taken.
- 7.2 In accordance with these requirements a review has been undertaken of the risks that the GMCA may face from Waste & Resources activities which would require the allocation of resources over and above those already included in the MTFP budgets. That review broadly supports the proposed Revenue and Balances Strategy.

# Appendix A – Capital Programme

		2021/22	2022/23	2023/24	2024/25	
Facility	Requirements / Comments	£m	£m	£m	£m	Comments
Longley Lane MBT	MBT Modifications	2.400	0.600			Works ongoing with conclusion in May 22, 80% of costs likely to be paid in 2021/22
Reliance Street MBT	Replacement of existing MBT Facility New HWRC	14.000	1.000	4.000		Works now significantly complete but not yet passed testing phase Allowed £1m for demolition and enabling works in 2022/23 and £4m for construction.
Raikes Lane TRF	Process Improvements (additional to Turbine replacement)	2.750	4.584			Improvements to existing plant outside the turbine works
Longley Lane MRF Improvements	Operational Improvements for Longley Lane MRF	2.000				Refurbishments of existing plant.
Bredbury Paper and Card	Removal of IVC equipment and installation of fire suppression/ detection equipment		1.500			Project delayed. Allowance to be made in 2022/23.
All sites	Rail Wagons		1.320	1.320	1.320	Replacement programme
All sites	Mobile Plant and Vehicles	3.000				Expired Assets

		2021/22	2022/23	2023/24	2024/25	
Facility	Requirements / Comments	£m	£m	£m	£m	Comments
Waithlands	Culvert improvements		0.250	0.750		£250k set aside for further surveys and reviews and also for the provision of a new access road. £750k allowed for significant repairs in 2023/24
	Site boundary fencing / security	0.120				Work to be delivered in 2021/22, contractor appointed.
	Future Leachate Management (MSP)				1.200	Consideration for future works
Bredbury	Rising main 2019 – 2020	0.065				Rising Main now not required as a more cost effective solution has been agreed with Suez. Some costs were allocated to improving the MSP under this allocation
	Northern section drainage repairs		1.100			Drainage repair and replace project to address damaged leachate collection system.
Salford Road, Over Hulton	Balance on modular building	0.004				
		24.339	10.354	6.070	2.520	

## Appendix B – Forecast levy increases per District

	2021/22	2022/23	Increase/ (Decrease)		Increase/ 2023/24 (Decrease)				2024/25	Increase/ (Decrease)	
	£m	£m	£m	%	£m	£m	%		£m	£m	%
Bolton	19.025	19.373	0.348	1.8%	20.038	0.670	3.5%		20.523	0.485	2.4%
Bury	13.375	13.384	0.009	0.1%	13.852	0.467	3.5%		14.205	0.353	2.5%
Manchester	28.731	29.956	1.225	4.3%	31.018	1.064	3.6%		31.798	0.781	2.5%
Oldham	16.892	17.174	0.282	1.7%	17.761	0.585	3.4%		18.171	0.410	2.3%
Rochdale	14.992	15.113	0.121	0.8%	15.668	0.558	3.7%		16.090	0.423	2.7%
Salford	19.115	19.383	0.268	1.4%	19.986	0.597	3.1%		20.477	0.491	2.5%
Stockport	19.614	19.933	0.319	1.6%	20.614	0.683	3.4%		21.115	0.501	2.4%
Tameside	15.033	15.249	0.216	1.4%	15.771	0.513	3.4%		16.138	0.367	2.3%
Trafford	15.625	15.275	(0.350)	(2.2%)	15.770	0.500	3.3%		16.151	0.381	2.4%
Total	162.402	164.840	2.438	1.5%	170.477	5.638	3.4%		174.668	4.191	2.5%